

**TOWN OF WINDSOR LOCKS, CONNECTICUT  
PROPOSED BUDGET  
FOR THE YEAR ENDING**

*June 30, 2020*

		<b>BOARD OF FINANCE</b>
		<b>APPROVED BUDGET 2020</b>
<b>REVENUE - SCHEDULE A</b>		\$ 49,761,867
	Use of Fund Balance	-
		-
		<b>49,761,867</b>
<b>EXPENDITURES - SCHEDULE B</b>		
	General Government	2,407,010
	Public Safety	5,141,792
	Public Works	2,693,808
	Health and Welfare	494,104
	Recreation	851,324
	Employee Benefits	3,251,083
	Debt Service	2,786,203
		17,625,324
		31,380,043
 <b>BOARD OF EDUCATION - SCHEDULE C</b>		 31,380,043
 <b>CAPITAL IMPROVEMENT PROJECTS - SCHEDULE D</b>		 756,500
		756,500
		<b>\$ 49,761,867</b>
<b>Proposed Mill Rate</b>		<b>25.83</b>
<b>UNASSIGNED FUND BALANCE- SCHEDULE E</b>		<b>-</b>

**Approved by the Board of Finance**

Paul Harrington, Chairman

**TOWN OF WINDSOR LOCKS  
GENERAL FUND BUDGET  
YEAR ENDING JUNE 30, 2020**

**REVENUES  
(Schedule A)**

	<b>ACTUAL YEAR END 2016-17</b>	<b>ACTUAL YEAR END 2017-18</b>	<b>APPROVED BUDGET 2018-19</b>	<b>PROPOSED BUDGET 2019-20</b>
<b>PROPERTY TAXES</b>				
Current Taxes	\$ 31,559,672	\$ 30,621,203	\$ 33,034,840	\$ 35,814,741
Supplemental Taxes	1,850,246	2,040,844	1,200,000	1,200,000
Prior Year Taxes	569,511	1,518,136	1,025,000	375,000
Interest and Lien Fees	278,450	594,043	450,000	210,000
Telephone Access Line	46,096	35,311	45,000	45,000
Housing Authority in Lieu of Taxes	39,032	39,032	39,000	36,000
<b>TOTAL PROPERTY TAXES</b>	<b>34,343,008</b>	<b>34,848,570</b>	<b>35,793,840</b>	<b>37,680,741</b>
<b>INTERGOVERNMENTAL-Gen. Gov't.</b>				
CIP - LoCIP	4,907	-	92,295	79,109
Elderly Circuit Breaker	102,852	-	50,000	-
Mashantucket Pequot Grant	424,822	420,787	387,713	387,713
Municipal Revenue Sharing	1,907,971	1,907,971	1,907,971	1,907,971
Municipal Shared State Tax Revenue	287,363	-	-	-
Municipal Stabilization Grant	-	145,369	144,459	150,116
Office of Emergency Management	6,287	6,287	6,000	6,000
Off-Track Betting/Teletheater	434,352	406,039	360,000	330,000
PILOT-CT Airport Authority	3,319,686	3,319,686	3,319,685	3,319,685
PILOT-State owned Property	25,283	25,283	25,283	45,282
Senior Center Transportation Grant	14,368	14,368	14,368	14,368
Totally Disabled Grant	335	489	450	400
Veteran's Exemptions	9,742	8,925	9,000	3,500
Youth Services	14,000	14,000	14,000	14,000
<b>TOTAL INTERGOVERNMENTAL</b>	<b>6,551,968</b>	<b>6,269,203</b>	<b>6,331,224</b>	<b>6,258,144</b>
<b>EDUCATION</b>				
Educational Cost Sharing	4,706,447	4,673,268	4,679,477	4,087,934
School Building Grants	2,822	208,502	54,227	-
School Transportation	-	-	-	-
<b>TOTAL EDUCATION</b>	<b>4,709,269</b>	<b>4,881,770</b>	<b>4,733,704</b>	<b>4,087,934</b>
<b>CHARGE FOR SERVICES</b>				
Airplane Registration Fees	52,700	55,200	50,000	50,000
Assessor's Office	-	110	-	-
Blight Enforcement	-	-	-	3,000
Building Permits	283,690	617,221	250,000	275,000
Conveyance Tax	219,293	238,480	110,000	150,000
Fire Marshal Application Fee	-	115,086	24,000	40,000
Inland/Wetlands Fees	2,431	883	1,000	1,000
Other Licenses and Permits	15,996	7,202	10,000	10,000
Park Revolving Fund	146,796	134,229	134,230	134,230
Planning and Zoning	4,430	3,200	4,000	4,000
Police Accident Reports	2,368	2,054	2,000	2,500
Police Parking Tickets	4,600	4,615	4,000	4,000
Police Private Duty Rev	30,000	30,000	30,000	50,000
Rent from Schools	2,125	1,775	2,500	2,500
Senior Citizen Mini-Bus Fees	3,775	3,735	3,800	3,800
Superior Court	16,530	8,137	9,000	9,000
Tobacco Valley Probate Cost Share	15,004	14,744	15,788	17,000
Town Auction	183	-	1	-

**TOWN OF WINDSOR LOCKS  
GENERAL FUND BUDGET  
YEAR ENDING JUNE 30, 2020**

**REVENUES  
(Schedule A)**

	<b>ACTUAL YEAR END 2016-17</b>	<b>ACTUAL YEAR END 2017-18</b>	<b>APPROVED BUDGET 2018-19</b>	<b>PROPOSED BUDGET 2019-20</b>
<b>CHARGE FOR SERVICES (continued)</b>				
Town Clerk	97,501	96,831	90,000	90,000
Tower Rentals	104,751	119,713	120,000	120,000
Trash Hauler Permits	300	3,300	1,800	4,000
Tuitions	4,401	4,401	4,300	4,300
Zoning Board of Appeals	508	431	1,000	1,000
<b>TOTAL CHARGES FOR SERVICES</b>	<b>1,007,380</b>	<b>1,461,347</b>	<b>867,419</b>	<b>975,330</b>
<b>INVESTMENT INCOME</b>	<b>78,260</b>	<b>104,038</b>	<b>85,000</b>	<b>150,000</b>
<b>OTHER REVENUE</b>				
Foreign Trade Zone	1,317	-	400	100
Miscellaneous Receipts	54,355	41,156	50,000	50,000
Recycling Rebate	3,867	40,078	2,000	2,000
Worker's Compensation	17,671	13,083	10,000	50,000
<b>TOTAL OTHER REVENUES</b>	<b>77,209</b>	<b>94,317</b>	<b>62,400</b>	<b>102,100</b>
<b>TOTAL REVENUES</b>	<b>46,767,094</b>	<b>47,659,245</b>	<b>47,873,587</b>	<b>49,254,249</b>
<b>OTHER FINANCING SOURCES</b>				
BAN Premiums	-	134,788	-	-
Sale of Asset	4,485	3,344	-	1,000
Covanta Agreement	7,500	12,500	7,500	-
James DeForest Phelps Fund	4	4	3	3
Sewer Admin Fund Reimb (Debt)	103,183	103,183	420,567	416,690
Sewer Admin Fund Reimb ( Admin Staffing)	31,314	82,019	84,010	89,925
<b>TOTAL OTHER FINANCING SOURCES</b>	<b>146,485</b>	<b>335,838</b>	<b>512,080</b>	<b>507,618</b>
<b>TOTAL REVENUES AND OTHER FINANCING SOURCES</b>	<b>\$ 46,913,579</b>	<b>\$ 47,995,083</b>	<b>\$ 48,385,667</b>	<b>\$ 49,761,867</b>

**TOWN OF WINDSOR LOCKS  
GENERAL FUND BUDGET  
YEAR ENDING JUNE 30, 2020**

**EXPENDITURES  
(Schedule B)**

	<b>ACTUAL YEAR END 2016-17</b>	<b>ACTUAL YEAR END 2017-18</b>	<b>APPROVED BUDGET 2018-19</b>	<b>REQUESTED BUDGET 2019-20</b>	<b>APPROVED BUDGET 2019-20</b>
<b>GENERAL GOVERNMENT</b>					
Assessor	\$ 146,504	\$ 276,001	\$ 355,510	\$ 247,600	\$ 228,780
Auditing Services & Prof. Fees	45,653	39,876	35,676	53,475	38,475
Board of Assessment Appeals	949	1,034	1,160	1,160	566
Board of Finance	7,185	7,789	7,779	9,290	19,392
Board of Selectmen	160,876	170,063	174,163	174,558	177,697
Building Official	259,997	289,075	273,690	285,034	285,034
Capital Improvement Advisory Comr	68	418	356	356	363
Conservation Commission	2,332	2,147	3,208	3,208	3,223
Contingency Fund	-	-	187,500	200,000	188,817
Economic Dev. Comm. (EIDC)	24,643	19,643	27,662	48,572	11,586
Finance Department	207,938	241,271	262,514	262,797	266,085
General Exp. All Buildings	22,508	25,376	33,000	63,000	63,000
Historic Train Station	2,630	1,002	1,132	1,108	1,108
Historical Commission	10,599	2,200	2,865	2,703	2,709
Holiday Observance	2,800	2,800	3,000	3,300	3,300
Human Resources	52,978	56,301	58,875	58,875	67,413
Information Technologies	85,683	110,715	146,388	135,148	135,148
Inland/Wetlands Agency	3,537	3,111	3,751	5,218	3,481
Municipal Associations	20,822	20,932	21,081	21,280	21,280
Planning & Zoning Commission	8,063	15,195	9,771	24,771	24,883
Probate Court	19,419	19,214	21,350	22,850	21,850
Registrar of Voters	42,659	38,131	51,754	52,102	52,004
Senior Center Building	91,640	91,204	94,321	95,338	95,316
Tax Collector	282,975	427,088	238,304	253,095	254,489
Town Clerk	135,623	141,301	144,782	150,932	146,448
Town Counsel	63,053	50,850	66,000	66,000	66,000
Town Engineer	56,998	104,613	50,000	60,000	60,000
Town Office Building	152,171	160,623	160,714	164,180	164,143
Town Treasurer	200	200	200	200	200
Zoning Board of Appeals	3,178	3,220	5,224	5,224	4,220
<b>TOTAL GENERAL GOV'T.</b>	<b>1,913,681</b>	<b>2,321,396</b>	<b>2,441,730</b>	<b>2,471,374</b>	<b>2,407,010</b>
<b>PUBLIC SAFETY</b>					
Fire Commission	314,472	313,052	373,436	375,831	379,211
Fire Marshal	67,329	64,623	78,314	85,962	84,852
Marine Services	-	-	300	300	300
Nine Bay Garage	2,167	7,473	1,900	2,300	2,300
Off. Of Emergency Management	25,736	26,595	30,158	31,391	31,391
Ambulance Assoc.	9,000	9,000	50,000	50,000	50,000
Police	3,290,502	3,479,373	3,649,478	3,737,583	3,696,059
Animal Control Facility	5,455	6,204	5,780	6,257	6,235
Safety Complex	157,764	160,966	161,289	164,315	164,272
Water main/Street Lighting	684,044	703,143	727,470	727,172	727,172
<b>TOTAL PUBLIC SAFETY</b>	<b>4,556,469</b>	<b>4,770,429</b>	<b>5,078,125</b>	<b>5,181,111</b>	<b>5,141,792</b>

**TOWN OF WINDSOR LOCKS  
GENERAL FUND BUDGET  
YEAR ENDING JUNE 30, 2020**

**EXPENDITURES  
(Schedule B)**

	<b>ACTUAL YEAR END 2016-17</b>	<b>ACTUAL YEAR END 2017-18</b>	<b>APPROVED BUDGET 2018-19</b>	<b>REQUESTED BUDGET 2019-20</b>	<b>APPROVED BUDGET 2019-20</b>
<b>PUBLIC WORKS</b>					
Landfill/Refuse Removal	909,366	947,676	973,250	981,162	1,065,724
Public Works Department	1,352,336	1,392,538	1,428,704	1,471,529	1,457,711
Snow Removal	65,494	70,360	61,500	121,500	121,500
Public Works Garage	27,159	28,602	28,416	40,611	40,543
Spring Street Garage	8,343	8,110	8,640	8,358	8,330
<b>TOTAL PUBLIC WORKS</b>	<b>2,362,699</b>	<b>2,447,286</b>	<b>2,500,510</b>	<b>2,623,160</b>	<b>2,693,808</b>
<b>HEALTH AND WELFARE</b>					
Commission on Needs of the Aging	197,590	212,218	221,335	223,085	225,115
Social Services	55,947	62,693	84,141	87,596	88,597
Outside Services	102,984	105,235	107,531	110,265	110,265
Youth Services Bureau	52,745	50,667	68,680	69,014	70,127
<b>TOTAL HEALTH &amp; WELFARE</b>	<b>409,265</b>	<b>430,814</b>	<b>481,687</b>	<b>489,960</b>	<b>494,104</b>
<b>RECREATION</b>					
Park and Recreation	339,581	366,983	380,972	385,267	385,284
Public Library	455,000	474,193	482,268	476,000	466,040
<b>TOTAL RECREATION</b>	<b>794,581</b>	<b>841,176</b>	<b>863,240</b>	<b>861,267</b>	<b>851,324</b>
<b>EMPLOYEE BENEFITS AND INSURANCE</b>					
Town Wide Employee Benefits	3,729,380	2,262,914	2,555,626	2,936,805	2,746,683
Insurance and Bonds	452,479	476,141	467,000	504,400	504,400
<b>TOTAL EMP. BENEFITS &amp; INS.</b>	<b>4,181,859</b>	<b>2,739,055</b>	<b>3,022,626</b>	<b>3,441,205</b>	<b>3,251,083</b>
<b>DEBT SERVICE</b>					
Bond Redemption	2,278,895	2,397,660	2,337,800	2,102,151	2,102,151
Interest	647,581	669,475	754,269	684,052	684,052
<b>TOTAL DEBT SERVICE</b>	<b>2,926,477</b>	<b>3,067,135</b>	<b>3,092,069</b>	<b>2,786,203</b>	<b>2,786,203</b>
<b>TOTAL EXPENDITURES -Town Gov't</b>	<b>17,145,030</b>	<b>16,617,290</b>	<b>17,479,987</b>	<b>17,854,280</b>	<b>17,625,324</b>
<b>BOARD OF EDUCATION</b>	<b>29,231,287</b>	<b>30,004,986</b>	<b>30,208,700</b>	<b>32,364,840</b>	<b>31,380,043</b>
<b>CAPITAL IMPROVEMENT PLAN</b>	<b>829,792</b>	<b>1,174,005</b>	<b>696,980</b>	<b>824,488</b>	<b>756,500</b>
<b>TOTAL EXPENDITURES</b>	<b>\$ 47,206,109</b>	<b>\$ 47,796,281</b>	<b>\$ 48,385,667</b>	<b>\$ 51,043,608</b>	<b>\$ 49,761,867</b>

**TOWN OF WINDSOR LOCKS  
GENERAL FUND BUDGET  
YEAR ENDING JUNE 30, 2020**

**BOARD OF EDUCATION  
EXPENDITURES  
(Schedule C)**

	<b>ACTUAL SPENT FY 2017</b>	<b>ACTUAL SPENT FY 2018</b>	<b>APPROVED BUDGET FY 2019</b>	<b>REQUESTED BUDGET FY 2020</b>	<b>APPROVED BUDGET FY 2020</b>
<b>GENERAL CONTROL</b>					
Central Admin. (Inclu. Bus. Off)	\$ 1,087,691	1,101,966	\$ 1,113,474	\$ 1,167,519	\$ 1,167,519
Administrative Expenses	199,275	332,534	184,646	201,065	178,385
<b>Total General Control</b>	<b>1,286,966</b>	<b>1,434,500</b>	<b>1,298,120</b>	<b>1,368,584</b>	<b>1,345,904</b>
<b>INSTRUCTION</b>					
School Administrators	931,712	938,398	977,630	1,111,032	1,039,032
Certified Instructional Staff	12,844,672	13,851,723	14,502,144	15,019,103	14,550,173
Non-Certified Staff	2,193,211	1,755,401	1,817,539	2,123,954	2,110,007
Secretarial	334,693	347,702	350,379	355,518	355,518
Textbooks	9,341	11,461	10,822	9,972	5,820
Library	52,016	46,439	32,395	43,438	37,538
Technology Instructional Exp.	273,626	247,303	248,611	231,442	224,917
Teaching Supplies	271,046	251,937	263,414	245,482	227,790
Instructional Support Expenses	114,535	170,603	147,597	160,153	111,565
<b>Total Instruction</b>	<b>17,024,852</b>	<b>17,620,966</b>	<b>18,350,530</b>	<b>19,300,094</b>	<b>18,662,360</b>
<b>HEALTHCARE</b>	<b>249,933</b>	<b>276,053</b>	<b>291,736</b>	<b>289,206</b>	<b>289,206</b>
<b>TRANSPORTATION</b>	<b>1,140,069</b>	<b>1,127,935</b>	<b>1,277,135</b>	<b>1,286,839</b>	<b>1,282,939</b>
<b>OPERATION OF PLANT</b>					
Building & Grounds Staff	1,219,295	1,227,741	1,277,543	1,412,787	1,359,435
Contracted Services/Plant Operation	254,490	418,893	335,235	420,018	412,518
Utilities	747,006	925,206	769,178	857,321	857,321
Custodial Supplies	86,733	89,582	72,000	82,800	82,800
<b>Total Operation of Plant</b>	<b>2,307,524</b>	<b>2,661,422</b>	<b>2,453,956</b>	<b>2,772,926</b>	<b>2,712,074</b>
<b>MAINTENANCE OF PLANT</b>					
Building & Grounds Repair	205,905	166,882	167,148	168,698	163,698
Educational Equipment Repair	149,892	161,705	157,698	165,818	161,338
Replacement Equipment	9,566	7,030	22,076	21,300	21,300
<b>Total Maintenance of Plant</b>	<b>365,363</b>	<b>335,617</b>	<b>346,922</b>	<b>355,816</b>	<b>346,336</b>
<b>OTHER</b>					
Retirement/Social Security	1,105,413	1,122,711	1,132,639	1,191,678	1,158,585
Insurance	3,700,140	3,639,920	3,179,338	4,199,463	3,999,463
Student Activities	473,685	469,842	526,779	582,787	565,729
Capital Expenditures	62,939	4,857	3,500	3,500	3,500
Tuition and Special Services	1,607,703	1,492,064	1,348,045	1,013,949	1,013,949
<b>Total Other</b>	<b>6,949,880</b>	<b>6,729,394</b>	<b>6,190,302</b>	<b>6,991,376</b>	<b>6,741,225</b>
<b>TOTAL BOARD OF EDUCATION EXPENDITURE</b>	<b>\$ 29,324,587</b>	<b>\$ 30,185,887</b>	<b>\$ 30,208,700</b>	<b>\$ 32,364,840</b>	<b>\$ 31,380,043</b>

**TOWN OF WINDSOR LOCKS  
GENERAL FUND BUDGET  
YEAR ENDING JUNE 30, 2020**

**CAPITAL IMPROVEMENTS  
(SCHEDULE D)**

	APPROVED 2019-20	PROPOSED BONDING
<b>BOARD OF EDUCATION</b>		
DS- Building Management System in MS	\$ 200,000	\$ -
HS- Partial Roof Replace	-	2,865,000
SS- Partial Roof Replace	-	1,200,000
NS- Install Fence Around Playground	20,000	
NS Study for Drop Off Area	37,500	
<b>TOTAL BOE</b>	<b>257,500</b>	<b>4,065,000</b>
<b>FIRE COMMISSION</b>		
Apparatus Replacement- UT1	70,000	-
Mobile Radio Replacement	61,000	-
<b>TOTAL FIRE COMMISSION</b>	<b>131,000</b>	<b>-</b>
<b>GENERAL GOVERNMENT</b>		
Town Hall Renovations	25,000	-
Animal Control-Supplemental Heat/Cooling	7,000	-
Electrical Wiring Upgrades- Noden Reed	10,000	-
<b>TOTAL GENERAL GOVERNMENT</b>	<b>42,000</b>	<b>-</b>
<b>POLICE</b>		
Cruiser Replacement (3)	66,000	-
Dispatch CAD/RMS/security updates	18,000	-
<b>TOTAL POLICE</b>	<b>84,000</b>	<b>-</b>
<b>PUBLIC WORKS</b>		
Enclosed Trailer for Facilities Repair	12,000	-
Flail Mower	10,000	-
Renovate Irrigation Systems	10,000	-
Crew Cab Pickup Truck	50,000	-
Truck with Changeable Body	100,000	-
<b>TOTAL PUBLIC WORKS</b>	<b>182,000</b>	<b>-</b>
<b>ROADWAY INFRASTRUCTURE</b>		
Engineering Account	60,000	-
Roadway Infrastructure		2,075,000
RI- Drainage/Flood and Erosion Control	525,352	-
RI- Sanitary Sewer Installation/Replacement	807,100	-
RI-Reclaiming and Paving	740,000	-
<b>TOTAL ROADWAY INFRASTRUCTURE</b>	<b>60,000</b>	<b>2,075,000</b>
<b>TOTAL CAPITAL IMPROVEMENTS</b>	<b>\$ 756,500</b>	<b>\$ 6,140,000</b>