

**TOWN OF WINDSOR LOCKS, CONNECTICUT
GENERAL FUND APPROVED BUDGET
FOR THE YEAR ENDING**

June 30, 2021

		BOARD OF FINANCE
		APPROVED BUDGET 2021
REVENUE - SCHEDULE A		\$ 50,369,902
	Use of Fund Balance	-
		50,369,902
		50,369,902
 EXPENDITURES - SCHEDULE B		
	General Government	2,323,766
	Public Safety	5,296,928
	Public Works	2,777,174
	Health and Welfare	605,709
	Recreation	737,249
	Employee Benefits	3,402,376
	Debt Service	3,145,157
		18,288,359
		31,380,684
 BOARD OF EDUCATION - SCHEDULE C		 31,380,684
 CAPITAL IMPROVEMENT PROJECTS - SCHEDULE D		 700,859
		\$ 50,369,902
		50,369,902
 Proposed Mill Rate		 25.83
 UNASSIGNED FUND BALANCE- SCHEDULE D		 1,280,000.00
 PROPOSED BONDING- SCHEDULE D		 2,000,000.00

Approved by the Board of Finance

Norman Boucher, Chairman

**TOWN OF WINDSOR LOCKS
GENERAL FUND BUDGET
YEAR ENDING JUNE 30, 2021**

**REVENUES
(Schedule A)**

	ACTUAL YEAR END 2017-18	ACTUAL YEAR END 2018-19	APPROVED BUDGET 2019-20	PROPOSED BUDGET 2020-21
PROPERTY TAXES				
Current Taxes	\$ 30,621,203	\$ 31,867,933	\$ 35,814,741	\$34,632,933
Supplemental Taxes	2,040,844	1,946,645	1,200,000	1,200,000
Prior Year Taxes	1,518,136	1,507,598	375,000	875,000
Interest and Lien Fees	594,043	636,437	210,000	210,000
Telephone Access Line	35,311	33,680	45,000	30,000
Housing Authority in Lieu of Taxes	39,032	38,956	36,000	38,000
TOTAL PROPERTY TAXES	34,848,570	36,031,249	37,680,741	36,985,933
INTERGOVERNMENTAL-Gen. Gov't.				
CIP - LoCIP	-	-	79,109	236,000
Elderly Circuit Breaker	-	-	-	-
Mashantucket Pequot Grant	420,787	387,713	387,713	387,713
Municipal Grants-in-Aid	1,907,971	1,907,971	1,907,971	2,360,422
Municipal Stabilization Grant	145,369	150,116	150,116	150,116
Office of Emergency Management	6,287	6,283	6,000	6,200
Off-Track Betting/Teletheater	406,039	365,203	330,000	300,000
PILOT-CT Airport Authority	3,319,686	3,319,686	3,319,685	3,319,685
PILOT-State owned Property	25,283	45,282	45,282	45,282
Senior Center Transportation Grant	14,368	14,368	14,368	14,368
Totally Disabled Grant	489	433	400	400
Veteran's Exemptions	8,925	3,573	3,500	5,000
Youth Services	14,000	14,000	14,000	14,000
TOTAL INTERGOVERNMENTAL	6,269,203	6,214,627	6,258,144	6,839,186
EDUCATION				
Educational Cost Sharing	4,673,268	4,757,876	4,087,934	4,645,346
School Building Grants	208,502	-	-	-
TOTAL EDUCATION	4,881,770	4,757,876	4,087,934	4,645,346
CHARGE FOR SERVICES				
Airplane Registration Fees	55,200	50,200	50,000	50,000
Assessor's Office	110	-	-	-
Blight Enforcement	-	-	3,000	3,000
Building Permits	617,221	318,246	275,000	310,000
Conveyance Tax	238,480	351,353	150,000	110,000
Fire Marshal Application Fee	115,086	48,097	40,000	40,000
Inland/Wetlands Fees	883	30	1,000	1,000
Other Licenses and Permits	7,202	7,081	10,000	10,000
Park Revolving Fund	134,229	173,792	134,230	-
Planning and Zoning	3,200	3,994	4,000	3,500
Police Accident Reports	2,054	2,906	2,500	2,200
Police Parking Tickets	4,615	3,450	4,000	4,000
Police Private Duty Rev	30,000	30,000	50,000	50,000
Rent from Schools	1,775	3,375	2,500	2,500
Senior Citizen Mini-Bus Fees	3,735	3,380	3,800	3,800
Superior Court	8,137	7,058	9,000	10,000
Tobacco Valley Probate Cost Share	14,744	15,209	17,000	16,950

**TOWN OF WINDSOR LOCKS
GENERAL FUND BUDGET
YEAR ENDING JUNE 30, 2021**

**REVENUES
(Schedule A)**

	ACTUAL YEAR END 2017-18	ACTUAL YEAR END 2018-19	APPROVED BUDGET 2019-20	PROPOSED BUDGET 2020-21
CHARGE FOR SERVICES (continued)				
Town Clerk	96,831	93,310	90,000	90,000
Tower Rentals	119,713	122,450	120,000	120,000
Trash Hauler Permits	3,300	6,600	4,000	6,000
Tuitions	4,401	4,400	4,300	-
Zoning Board of Appeals	431	787	1,000	500
TOTAL CHARGES FOR SERVICES	1,461,347	1,245,718	975,330	833,450
INVESTMENT INCOME	104,038	388,719	150,000	150,000
OTHER REVENUE				
Foreign Trade Zone	-	5,134	100	1,500
Miscellaneous Receipts	41,156	14,871	50,000	30,000
Recycling Rebate	40,078	2,019	2,000	2,000
Worker's Compensation/Insurance Rebates	13,083	68,368	50,000	50,000
TOTAL OTHER REVENUES	94,317	90,393	102,100	83,500
TOTAL REVENUES	47,659,245	48,728,582	49,254,249	49,537,415
OTHER FINANCING SOURCES				
BAN Premiums	134,788			
Sale of Asset	3,344	62,000	1,000	-
Covanta Agreement	12,500	2,500	-	-
James DeForest Phelps Fund	4	2	3	3
Sewer Admin Fund Reimb (Debt)	152,586	420,566	416,690	590,582
Sewer Admin Fund Reimb (Admin Staffing)	32,615	84,313	89,925	91,902
Transfer in from Highway fund (use of TAR)	-	-	-	150,000
TOTAL OTHER FINANCING SOURCES	335,838	569,382	507,618	832,487
TOTAL REVENUES AND OTHER FINANCING SOURCES	\$ 47,995,083	\$ 49,297,964	\$ 49,761,867	\$ 50,369,902

**TOWN OF WINDSOR LOCKS
GENERAL FUND BUDGET
YEAR ENDING JUNE 30, 2021**

**EXPENDITURES
(Schedule B)**

	ACTUAL YEAR END 2017-18	ACTUAL YEAR END 2018-19	APPROVED BUDGET 2019-20	REQUESTED BUDGET 2020-21	APPROVED BUDGET 2020-21
GENERAL GOVERNMENT					
Assessor	\$ 276,001	\$ 355,510	\$ 228,780	\$ 228,428	\$ 222,923
Auditing Services & Prof. Fees	39,876	35,676	38,475	34,000	31,000
Board of Assessment Appeals	1,034	1,160	566	1,166	1,171
Board of Finance	7,789	7,779	19,392	61,092	61,195
Board of Selectmen	170,063	174,163	177,697	176,221	178,036
Building Official	289,075	273,690	285,034	292,601	288,441
Capital Improvement Advisory Comr	418	356	363	436	444
Conservation Commission	2,147	3,208	3,223	3,333	3,065
Contingency Fund	-	187,500	188,817	188,000	170,000
Economic Dev. Comm. (EIDC)	19,643	27,662	11,586	11,494	11,523
Finance Department	241,271	262,514	266,085	273,604	274,056
General Exp. All Buildings	25,376	33,000	63,000	43,100	43,100
Historic Train Station	1,002	1,132	1,108	1,108	1,108
Historical Commission	2,200	2,865	2,709	28,605	1,810
Holiday Observance	2,800	3,000	3,300	3,300	3,300
Human Resources	56,301	58,875	67,413	66,413	67,053
Information Technologies	110,715	146,388	135,148	162,345	162,345
Inland/Wetlands Agency	3,111	3,751	3,481	4,031	4,088
Municipal Associations	20,932	21,081	21,280	21,930	21,930
Planning & Zoning Commission	15,195	9,771	24,883	10,134	10,249
Probate Court	19,214	21,350	21,850	22,600	22,600
Registrar of Voters	38,131	51,754	52,004	54,653	54,845
Tax Collector	427,088	238,304	254,489	257,095	247,804
Town Clerk	141,301	144,782	146,448	149,245	149,939
Town Counsel	50,850	66,000	66,000	61,000	61,000
Town Engineer	104,613	50,000	60,000	55,000	55,000
Town Office Building	160,623	160,714	164,143	172,275	171,375
Town Treasurer	200	200	200	200	200
Zoning Board of Appeals	3,220	5,224	4,220	4,220	4,166
TOTAL GENERAL GOV'T.	2,230,191	2,347,409	2,311,694	2,387,629	2,323,766
PUBLIC SAFETY					
Fire Commission	313,052	373,436	379,211	385,064	379,401
Fire Marshal	64,623	78,314	84,852	83,117	84,168
Marine Services	-	-	300	300	300
Nine Bay Garage	7,473	1,900	2,300	2,300	2,300
Off. Of Emergency Management	26,595	30,158	31,391	31,687	29,983
Ambulance Assoc.	9,000	50,000	50,000	50,000	50,000
Police	3,479,373	3,649,478	3,696,059	3,951,217	3,822,026
Animal Control Facility	6,204	5,780	6,235	6,445	6,445
Safety Complex	160,966	161,289	164,272	167,630	167,630
Water main/Street Lighting	703,143	727,470	727,172	754,675	754,675
TOTAL PUBLIC SAFETY	4,770,429	5,077,825	5,141,792	5,432,435	5,296,928

**TOWN OF WINDSOR LOCKS
GENERAL FUND BUDGET
YEAR ENDING JUNE 30, 2021**

**EXPENDITURES
(Schedule B)**

	ACTUAL YEAR END 2017-18	ACTUAL YEAR END 2018-19	APPROVED BUDGET 2019-20	REQUESTED BUDGET 2020-21	APPROVED BUDGET 2020-21
PUBLIC WORKS					
Landfill/Refuse Removal	947,676	973,250	1,065,724	1,085,696	1,085,696
Public Works Department	1,392,538	1,428,704	1,457,711	1,527,935	1,520,718
Snow Removal	70,360	61,500	121,500	163,000	121,500
Public Works Garage	28,602	28,416	40,543	40,637	40,637
Spring Street Garage	8,110	8,640	8,330	8,623	8,623
TOTAL PUBLIC WORKS	2,447,286	2,500,510	2,693,808	2,825,891	2,777,174
HEALTH AND WELFARE					
Commission on Needs of the Aging	212,218	221,335	225,115	229,891	232,371
Senior Center Building	91,204	94,321	95,316	97,325	97,325
Social Services	62,693	84,141	88,597	90,911	91,420
Outside Services	105,235	107,531	110,265	112,056	112,056
Veterans' Services	-	-	-	1,000	1,000
Youth Services Bureau	50,667	68,680	70,127	71,017	71,537
TOTAL HEALTH & WELFARE	522,018	576,008	589,420	602,200	605,709
RECREATION					
Park and Recreation	366,983	380,972	385,284	266,495	267,064
Public Library	474,193	482,268	466,040	474,231	470,185
TOTAL RECREATION	841,176	863,240	851,324	740,726	737,249
EMPLOYEE BENEFITS AND INSURANCE					
Town Wide Employee Benefits	2,262,914	2,555,626	2,746,683	3,182,273	2,902,376
Insurance and Bonds	476,141	467,000	504,400	500,000	500,000
TOTAL EMP. BENEFITS & INS.	2,739,055	3,022,626	3,251,083	3,682,273	3,402,376
DEBT SERVICE					
Bond Redemption	2,397,660	2,337,800	2,102,151	2,358,662	2,358,662
Interest	669,475	754,269	684,052	786,495	786,495
TOTAL DEBT SERVICE	3,067,135	3,092,069	2,786,203	3,145,157	3,145,157
TOTAL EXPENDITURES -Town Gov't	16,617,290	17,479,687	17,625,324	18,816,311	18,288,359
BOARD OF EDUCATION	30,004,986	30,208,700	31,380,043	32,917,113	31,380,684
CAPITAL IMPROVEMENT PLAN	1,174,005	696,980	756,500	3,495,777	700,859
TOTAL EXPENDITURES	\$ 47,796,281	\$ 48,385,367	\$ 49,761,867	\$ 55,229,201	\$ 50,369,902

**TOWN OF WINDSOR LOCKS
GENERAL FUND BUDGET
YEAR ENDING JUNE 30, 2021**

**BOARD OF EDUCATION
EXPENDITURES
(Schedule C)**

	ACTUAL SPENT FY 2018	ACTUAL SPENT FY 2019	APPROVED BUDGET FY 2020	REQUESTED BUDGET FY 2021	APPROVED BUDGET FY 2021
GENERAL CONTROL					
Central Admin. (Inclu. Bus. Off)	\$ 1,101,966	\$ 1,137,217	\$ 1,176,519	\$ 1,279,046	\$ 1,248,602
Administrative Expenses	332,534	212,817	189,028	196,090	137,003
Total General Control	1,434,500	1,350,034	1,365,547	1,475,136	1,385,605
INSTRUCTION					
School Administrators	938,398	917,674	998,333	1,028,299	1,018,796
Certified Instructional Staff	13,851,723	14,412,499	14,656,681	14,695,729	14,879,842
Non-Certified Staff	1,755,401	1,820,208	2,106,542	2,281,705	2,280,786
Secretarial	347,702	350,584	355,518	357,789	357,789
Textbooks	11,461	10,047	6,371	1,800	1,800
Library	46,439	29,928	48,160	38,120	36,620
Technology Instructional Exp.	247,303	244,005	226,597	228,582	62,548
Teaching Supplies	251,937	266,081	231,908	208,310	157,736
Instructional Support Expenses	170,603	110,123	119,699	108,970	79,846
Total Instruction	17,620,966	18,161,147	18,749,810	18,949,304	18,875,763
HEALTHCARE	276,053	290,699	289,206	293,706	309,160
TRANSPORTATION	1,127,935	1,283,068	1,282,163	1,414,863	1,375,025
OPERATION OF PLANT					
Building & Grounds Staff	1,227,741	1,236,170	1,359,435	1,329,143	1,329,143
Contracted Services/Plant Operation	418,893	363,538	342,344	398,725	383,891
Utilities	925,206	896,120	857,321	968,809	968,809
Custodial Supplies	89,582	92,905	82,800	90,500	58,570
Total Operation of Plant	2,661,422	2,588,733	2,641,900	2,787,178	2,740,414
MAINTENANCE OF PLANT					
Building & Grounds Repair	166,882	157,812	163,698	184,300	149,300
Educational Equipment Repair	161,705	147,101	160,614	157,851	116,851
Replacement Equipment	7,030	23,410	24,000	14,300	4,300
Total Maintenance of Plant	335,617	328,322	348,312	356,451	270,451
OTHER					
Retirement/Social Security	1,122,711	1,149,727	1,158,585	1,230,891	1,210,457
Insurance	3,639,920	2,973,026	3,999,463	4,395,603	3,345,757
Student Activities	469,842	500,461	569,729	596,003	575,073
Capital Expenditures	4,857	13,672	3,500	-	-
Lease Agreements	-	61,556	62,674	63,927	63,927
Tuition and Special Services	1,492,064	1,504,377	909,156	1,354,051	1,229,051
Total Other	6,729,394	6,202,819	6,703,106	7,640,475	6,424,265
TOTAL BOARD OF EDUCATION EXPENDITURE	\$ 30,185,887	\$ 30,204,822	\$ 31,380,043	\$ 32,917,113	\$ 31,380,684

**TOWN OF WINDSOR LOCKS
GENERAL FUND BUDGET
YEAR ENDING JUNE 30, 2021**

**CAPITAL IMPROVEMENTS
(SCHEDULE D)**

	CIAC RECOMMEND PROJECTS	BOF APPROVED		
		TAX FUNDED PAY-GO	USE OF FUND BALANCE	PROPOSED BONDING
BOARD OF EDUCATION				
DS- Sprinkler system upgrades	16,517	16,517		-
DS- Server upgrades	16,000	16,000		-
HS- Elevator Upgrade	70,000	-	70,000	-
HS- Athletic Fields Renovation	6,686,400	-		-
HS- Auditorium lighting upgrades	175,000	-		-
MS- Elevator repairs	89,500	-	89,500	-
MS- Chromebooks Gr 6-8	50,000	50,000		-
NS- Airlock	25,000	-		-
NS- Parking lot renovations	3,102,300	-		-
TOTAL BOE	10,230,717	82,517	159,500	-
ECONOMIC & INDUSTRIAL DEVELOPMENT COMMISSION				
Main Street redevelopment	100,000	50,000		-
TOTAL EIDC	100,000	50,000	-	-
FIRE COMMISSION				
Rescue air bag replacement	10,100	13,100		-
Mobile radio replacement	65,880	-		-
TOTAL FIRE COMMISSION	75,980	13,100	-	-
GENERAL GOVERNMENT				
Vehicle Replacement	30,000	-		-
Town Hall Renovations (LoCIP)	25,000	10,000		-
Debt Issuance Costs	20,000	-		-
Remove/Replace UST at Safety Complex	165,000	-		-
Pesci Pool House mini-split units (LoCIP)	16,000	16,000		-
Noden Reed Barn renovations (LoCIP)	-	200,000		-
Noden Reed House electrical wiring upgrades (LoCIP)	10,000	10,000		-
Renovate park irrigation systems	11,000	-		-
TOTAL GENERAL GOVERNMENT	277,000	236,000	-	-
LIBRARY				
A/C condensing unit replacement	56,000	-		-
TOTAL LIBRARY	56,000	-	-	-
PARKS AND RECREATION				
Veterans' Memorial Park path lights	78,964	-		-
TOTAL PARKS AND RECREATION	78,964	-	-	-
PUBLIC WORKS				
Dump Truck	240,000	-		-
3 Point hitch boom mower	35,000	-		-
TOTAL PUBLIC WORKS	275,000	-	-	-
ROADWAY INFRASTRUCTURE				
Engineering	60,000	60,000		-
Roadway Infrastructure	3,353,428	259,242	1,120,500	2,000,000
RI- Sanitary Sewer installation/replacement	1,973,686			
RI- Drainage/Flood and erosion control	717,764			
RI- Reclaiming & Paving	661,978			
TOTAL ROADWAY INFRASTRUCTURE	3,413,428	319,242	1,120,500	2,000,000
TOTAL CAPITAL IMPROVEMENTS	\$ 14,507,089	\$ 700,859	\$ 1,280,000	\$ 2,000,000

**TOWN OF WINDSOR LOCKS
TAX INCREMENT FINANCING FUND BUDGET
YEAR ENDING JUNE 30, 2021**

**TIF FUND
(SCHEDULE E)**

	APPROVED 2019-20	APPROVED 2020-21
REVENUES		
Downtown TIF	\$ 233,001	\$ 213,158
Champion's Landing East	-	-
Champion's Landing West	-	-
TOTAL REVENUES	\$ 233,001	\$ 213,158
EXPENDITURES		
Downtown TIF	\$ 233,001	\$ 213,158
Champion's Landing East	-	-
Champion's Landing West	-	-
TOTAL EXPENDITURES	\$ 233,001	\$ 213,158
TOTAL ESTIMATED REVENUES OVER EXPENDITURES	-	-