

**TOWN OF WINDSOR LOCKS, CONNECTICUT
GENERAL FUND PROPOSED BUDGET
FOR THE YEAR ENDING**

June 30, 2020

BOARD OF FINANCE	
APPROVED BUDGET 2020	
REVENUE - SCHEDULE A	\$ 49,761,867
Use of Fund Balance	-
	49,761,867
	49,761,867
 EXPENDITURES - SCHEDULE B	
General Government	2,407,010
Public Safety	5,141,792
Public Works	2,693,808
Health and Welfare	494,104
Recreation	851,324
Employee Benefits	3,251,083
Debt Service	2,786,203
	17,625,324
 BOARD OF EDUCATION - SCHEDULE C	 31,380,043
 CAPITAL IMPROVEMENT PROJECTS - SCHEDULE D	 756,500
	\$ 49,761,867
	49,761,867
 Proposed Mill Rate	 25.83
 UNASSIGNED FUND BALANCE- SCHEDULE E	 -

Approved by the Board of Finance

Paul Harrington, Chairman

TOWN OF WINDSOR LOCKS
GENERAL FUND BUDGET
YEAR ENDING JUNE 30, 2020

REVENUES
(Schedule A)

	ACTUAL YEAR END 2016-17	ACTUAL YEAR END 2017-18	APPROVED BUDGET 2018-19	PROPOSED BUDGET 2019-20
PROPERTY TAXES				
Current Taxes	\$ 31,559,672	\$ 30,621,203	\$ 33,034,840	\$ 35,814,741
Supplemental Taxes	1,850,246	2,040,844	1,200,000	1,200,000
Prior Year Taxes	569,511	1,518,136	1,025,000	375,000
Interest and Lien Fees	278,450	594,043	450,000	210,000
Telephone Access Line	46,096	35,311	45,000	45,000
Housing Authority in Lieu of Taxes	39,032	39,032	39,000	36,000
TOTAL PROPERTY TAXES	34,343,008	34,848,570	35,793,840	37,680,741
INTERGOVERNMENTAL-Gen. Gov't.				
CIP - LoCIP	4,907	-	92,295	79,109
Elderly Circuit Breaker	102,852	-	50,000	-
Mashantucket Pequot Grant	424,822	420,787	387,713	387,713
Municipal Revenue Sharing	1,907,971	1,907,971	1,907,971	1,907,971
Municipal Shared State Tax Revenue	287,363	-	-	-
Municipal Stabilization Grant	-	145,369	144,459	150,116
Office of Emergency Management	6,287	6,287	6,000	6,000
Off-Track Betting/Teletheater	434,352	406,039	360,000	330,000
PILOT-CT Airport Authority	3,319,686	3,319,686	3,319,685	3,319,685
PILOT-State owned Property	25,283	25,283	25,283	45,282
Senior Center Transportation Grant	14,368	14,368	14,368	14,368
Totally Disabled Grant	335	489	450	400
Veteran's Exemptions	9,742	8,925	9,000	3,500
Youth Services	14,000	14,000	14,000	14,000
TOTAL INTERGOVERNMENTAL	6,551,968	6,269,203	6,331,224	6,258,144
EDUCATION				
Educational Cost Sharing	4,706,447	4,673,268	4,679,477	4,087,934
School Building Grants	2,822	208,502	54,227	-
School Transportation	-	-	-	-
TOTAL EDUCATION	4,709,269	4,881,770	4,733,704	4,087,934
CHARGE FOR SERVICES				
Airplane Registration Fees	52,700	55,200	50,000	50,000
Assessor's Office	-	110	-	-
Blight Enforcement	-	-	-	3,000
Building Permits	283,690	617,221	250,000	275,000
Conveyance Tax	219,293	238,480	110,000	150,000
Fire Marshal Application Fee	-	115,086	24,000	40,000
Inland/Wetlands Fees	2,431	883	1,000	1,000
Other Licenses and Permits	15,996	7,202	10,000	10,000
Park Revolving Fund	146,796	134,229	134,230	134,230
Planning and Zoning	4,430	3,200	4,000	4,000
Police Accident Reports	2,368	2,054	2,000	2,500
Police Parking Tickets	4,600	4,615	4,000	4,000
Police Private Duty Rev	30,000	30,000	30,000	50,000
Rent from Schools	2,125	1,775	2,500	2,500
Senior Citizen Mini-Bus Fees	3,775	3,735	3,800	3,800
Superior Court	16,530	8,137	9,000	9,000
Tobacco Valley Probate Cost Share	15,004	14,744	15,788	17,000
Town Auction	183	-	1	-

TOWN OF WINDSOR LOCKS
GENERAL FUND BUDGET
YEAR ENDING JUNE 30, 2020

REVENUES
(Schedule A)

	ACTUAL YEAR END 2016-17	ACTUAL YEAR END 2017-18	APPROVED BUDGET 2018-19	PROPOSED BUDGET 2019-20
CHARGE FOR SERVICES (continued)				
Town Clerk	97,501	96,831	90,000	90,000
Tower Rentals	104,751	119,713	120,000	120,000
Trash Hauler Permits	300	3,300	1,800	4,000
Tuitions	4,401	4,401	4,300	4,300
Zoning Board of Appeals	508	431	1,000	1,000
TOTAL CHARGES FOR SERVICES	1,007,380	1,461,347	867,419	975,330
INVESTMENT INCOME	78,260	104,038	85,000	150,000
OTHER REVENUE				
Foreign Trade Zone	1,317	-	400	100
Miscellaneous Receipts	54,355	41,156	50,000	50,000
Recycling Rebate	3,867	40,078	2,000	2,000
Worker's Compensation	17,671	13,083	10,000	50,000
TOTAL OTHER REVENUES	77,209	94,317	62,400	102,100
TOTAL REVENUES	46,767,094	47,659,245	47,873,587	49,254,249
OTHER FINANCING SOURCES				
BAN Premiums	-	134,788	-	-
Sale of Asset	4,485	3,344	-	1,000
Covanta Agreement	7,500	12,500	7,500	-
James DeForest Phelps Fund	4	4	3	3
Sewer Admin Fund Reimb (Debt)	103,183	103,183	420,567	416,690
Sewer Admin Fund Reimb (Admin Staffing)	31,314	82,019	84,010	89,925
TOTAL OTHER FINANCING SOURCES	146,485	335,838	512,080	507,618
TOTAL REVENUES AND OTHER FINANCING SOURCES	\$ 46,913,579	\$ 47,995,083	\$ 48,385,667	\$ 49,761,867

TOWN OF WINDSOR LOCKS
GENERAL FUND BUDGET
YEAR ENDING JUNE 30, 2020

EXPENDITURES
(Schedule B)

	ACTUAL YEAR END 2016-17	ACTUAL YEAR END 2017-18	APPROVED BUDGET 2018-19	REQUESTED BUDGET 2019-20	APPROVED BUDGET 2019-20
GENERAL GOVERNMENT					
Assessor	\$ 146,504	\$ 276,001	\$ 355,510	\$ 247,600	\$ 228,780
Auditing Services & Prof. Fees	45,653	39,876	35,676	53,475	38,475
Board of Assessment Appeals	949	1,034	1,160	1,160	566
Board of Finance	7,185	7,789	7,779	9,290	19,392
Board of Selectmen	160,876	170,063	174,163	174,558	177,697
Building Official	259,997	289,075	273,690	285,034	285,034
Capital Improvement Advisory Comr	68	418	356	356	363
Conservation Commission	2,332	2,147	3,208	3,208	3,223
Contingency Fund	-	-	187,500	200,000	188,817
Economic Dev. Comm. (EIDC)	24,643	19,643	27,662	48,572	11,586
Finance Department	207,938	241,271	262,514	262,797	266,085
General Exp. All Buildings	22,508	25,376	33,000	63,000	63,000
Historic Train Station	2,630	1,002	1,132	1,108	1,108
Historical Commission	10,599	2,200	2,865	2,703	2,709
Holiday Observance	2,800	2,800	3,000	3,300	3,300
Human Resources	52,978	56,301	58,875	58,875	67,413
Information Technologies	85,683	110,715	146,388	135,148	135,148
Inland/Wetlands Agency	3,537	3,111	3,751	5,218	3,481
Municipal Associations	20,822	20,932	21,081	21,280	21,280
Planning & Zoning Commission	8,063	15,195	9,771	24,771	24,883
Probate Court	19,419	19,214	21,350	22,850	21,850
Registrar of Voters	42,659	38,131	51,754	52,102	52,004
Senior Center Building	91,640	91,204	94,321	95,338	95,316
Tax Collector	282,975	427,088	238,304	253,095	254,489
Town Clerk	135,623	141,301	144,782	150,932	146,448
Town Counsel	63,053	50,850	66,000	66,000	66,000
Town Engineer	56,998	104,613	50,000	60,000	60,000
Town Office Building	152,171	160,623	160,714	164,180	164,143
Town Treasurer	200	200	200	200	200
Zoning Board of Appeals	3,178	3,220	5,224	5,224	4,220
TOTAL GENERAL GOV'T.	1,913,681	2,321,396	2,441,730	2,471,374	2,407,010
PUBLIC SAFETY					
Fire Commission	314,472	313,052	373,436	375,831	379,211
Fire Marshal	67,329	64,623	78,314	85,962	84,852
Marine Services	-	-	300	300	300
Nine Bay Garage	2,167	7,473	1,900	2,300	2,300
Off. Of Emergency Management	25,736	26,595	30,158	31,391	31,391
Ambulance Assoc.	9,000	9,000	50,000	50,000	50,000
Police	3,290,502	3,479,373	3,649,478	3,737,583	3,696,059
Animal Control Facility	5,455	6,204	5,780	6,257	6,235
Safety Complex	157,764	160,966	161,289	164,315	164,272
Water main/Street Lighting	684,044	703,143	727,470	727,172	727,172
TOTAL PUBLIC SAFETY	4,556,469	4,770,429	5,078,125	5,181,111	5,141,792

**TOWN OF WINDSOR LOCKS
GENERAL FUND BUDGET
YEAR ENDING JUNE 30, 2020**

**EXPENDITURES
(Schedule B)**

	ACTUAL YEAR END 2016-17	ACTUAL YEAR END 2017-18	APPROVED BUDGET 2018-19	REQUESTED BUDGET 2019-20	APPROVED BUDGET 2019-20
PUBLIC WORKS					
Landfill/Refuse Removal	909,366	947,676	973,250	981,162	1,065,724
Public Works Department	1,352,336	1,392,538	1,428,704	1,471,529	1,457,711
Snow Removal	65,494	70,360	61,500	121,500	121,500
Public Works Garage	27,159	28,602	28,416	40,611	40,543
Spring Street Garage	8,343	8,110	8,640	8,358	8,330
TOTAL PUBLIC WORKS	2,362,699	2,447,286	2,500,510	2,623,160	2,693,808
HEALTH AND WELFARE					
Commission on Needs of the Aging	197,590	212,218	221,335	223,085	225,115
Social Services	55,947	62,693	84,141	87,596	88,597
Outside Services	102,984	105,235	107,531	110,265	110,265
Youth Services Bureau	52,745	50,667	68,680	69,014	70,127
TOTAL HEALTH & WELFARE	409,265	430,814	481,687	489,960	494,104
RECREATION					
Park and Recreation	339,581	366,983	380,972	385,267	385,284
Public Library	455,000	474,193	482,268	476,000	466,040
TOTAL RECREATION	794,581	841,176	863,240	861,267	851,324
EMPLOYEE BENEFITS AND INSURANCE					
Town Wide Employee Benefits	3,729,380	2,262,914	2,555,626	2,936,805	2,746,683
Insurance and Bonds	452,479	476,141	467,000	504,400	504,400
TOTAL EMP. BENEFITS & INS.	4,181,859	2,739,055	3,022,626	3,441,205	3,251,083
DEBT SERVICE					
Bond Redemption	2,278,895	2,397,660	2,337,800	2,102,151	2,102,151
Interest	647,581	669,475	754,269	684,052	684,052
TOTAL DEBT SERVICE	2,926,477	3,067,135	3,092,069	2,786,203	2,786,203
TOTAL EXPENDITURES -Town Gov't	17,145,030	16,617,290	17,479,987	17,854,280	17,625,324
BOARD OF EDUCATION	29,231,287	30,004,986	30,208,700	32,364,840	31,380,043
CAPITAL IMPROVEMENT PLAN	829,792	1,174,005	696,980	824,488	756,500
TOTAL EXPENDITURES	\$ 47,206,109	\$ 47,796,281	\$ 48,385,667	\$ 51,043,608	\$ 49,761,867

**TOWN OF WINDSOR LOCKS
GENERAL FUND BUDGET
YEAR ENDING JUNE 30, 2020**

**BOARD OF EDUCATION
EXPENDITURES
(Schedule C)**

	ACTUAL SPENT FY 2017	ACTUAL SPENT FY 2018	APPROVED BUDGET FY 2019	REQUESTED BUDGET FY 2020	APPROVED BUDGET FY 2020
GENERAL CONTROL					
Central Admin. (Inclu. Bus. Off)	\$ 1,087,691	1,101,966	\$ 1,113,474	\$ 1,167,519	\$ 1,167,519
Administrative Expenses	199,275	332,534	184,646	201,065	178,385
Total General Control	1,286,966	1,434,500	1,298,120	1,368,584	1,345,904
INSTRUCTION					
School Administrators	931,712	938,398	977,630	1,111,032	1,039,032
Certified Instructional Staff	12,844,672	13,851,723	14,502,144	15,019,103	14,550,173
Non-Certified Staff	2,193,211	1,755,401	1,817,539	2,123,954	2,110,007
Secretarial	334,693	347,702	350,379	355,518	355,518
Textbooks	9,341	11,461	10,822	9,972	5,820
Library	52,016	46,439	32,395	43,438	37,538
Technology Instructional Exp.	273,626	247,303	248,611	231,442	224,917
Teaching Supplies	271,046	251,937	263,414	245,482	227,790
Instructional Support Expenses	114,535	170,603	147,597	160,153	111,565
Total Instruction	17,024,852	17,620,966	18,350,530	19,300,094	18,662,360
HEALTHCARE	249,933	276,053	291,736	289,206	289,206
TRANSPORTATION	1,140,069	1,127,935	1,277,135	1,286,839	1,282,939
OPERATION OF PLANT					
Building & Grounds Staff	1,219,295	1,227,741	1,277,543	1,412,787	1,359,435
Contracted Services/Plant Operation	254,490	418,893	335,235	420,018	412,518
Utilities	747,006	925,206	769,178	857,321	857,321
Custodial Supplies	86,733	89,582	72,000	82,800	82,800
Total Operation of Plant	2,307,524	2,661,422	2,453,956	2,772,926	2,712,074
MAINTENANCE OF PLANT					
Building & Grounds Repair	205,905	166,882	167,148	168,698	163,698
Educational Equipment Repair	149,892	161,705	157,698	165,818	161,338
Replacement Equipment	9,566	7,030	22,076	21,300	21,300
Total Maintenance of Plant	365,363	335,617	346,922	355,816	346,336
OTHER					
Retirement/Social Security	1,105,413	1,122,711	1,132,639	1,191,678	1,158,585
Insurance	3,700,140	3,639,920	3,179,338	4,199,463	3,999,463
Student Activities	473,685	469,842	526,779	582,787	565,729
Capital Expenditures	62,939	4,857	3,500	3,500	3,500
Tuition and Special Services	1,607,703	1,492,064	1,348,045	1,013,949	1,013,949
Total Other	6,949,880	6,729,394	6,190,302	6,991,376	6,741,225
TOTAL BOARD OF EDUCATION EXPENDITURE	\$ 29,324,587	\$ 30,185,887	\$ 30,208,700	\$ 32,364,840	\$ 31,380,043

**TOWN OF WINDSOR LOCKS
GENERAL FUND BUDGET
YEAR ENDING JUNE 30, 2020**

**CAPITAL IMPROVEMENTS
(SCHEDULE D)**

	APPROVED 2019-20	PROPOSED BONDING
BOARD OF EDUCATION		
DS- Building Management System in MS	\$ 200,000	\$ -
HS- Partial Roof Replace	-	2,865,000
SS- Partial Roof Replace	-	1,200,000
NS- Install Fence Around Playground	20,000	
NS Study for Drop Off Area	37,500	
TOTAL BOE	257,500	4,065,000
FIRE COMMISSION		
Apparatus Replacement- UT1	70,000	-
Mobile Radio Replacement	61,000	-
TOTAL FIRE COMMISSION	131,000	-
GENERAL GOVERNMENT		
Town Hall Renovations	25,000	-
Animal Control-Supplemental Heat/Cooling	7,000	-
Electrical Wiring Upgrades- Noden Reed	10,000	-
TOTAL GENERAL GOVERNMENT	42,000	-
POLICE		
Cruiser Replacement (3)	66,000	-
Dispatch CAD/RMS/security updates	18,000	-
TOTAL POLICE	84,000	-
PUBLIC WORKS		
Enclosed Trailer for Facilities Repair	12,000	-
Flail Mower	10,000	-
Renovate Irrigation Systems	10,000	-
Crew Cab Pickup Truck	50,000	-
Truck with Changeable Body	100,000	-
TOTAL PUBLIC WORKS	182,000	-
ROADWAY INFRASTRUCTURE		
Engineering Account	60,000	-
Roadway Infrastructure		2,075,000
RI- Drainage/Flood and Erosion Control	525,352	-
RI- Sanitary Sewer Installation/Replacement	807,100	-
RI-Reclaiming and Paving	740,000	-
TOTAL ROADWAY INFRASTRUCTURE	60,000	2,075,000
TOTAL CAPITAL IMPROVEMENTS	\$ 756,500	\$ 6,140,000